



Annual Program 2008

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Distinguished Reader,

In my capacity as Chairman of the Board of Trustees, it is my pleasure to highlight the major tasks of the OSCE Academy in Bishkek in this foreword. The Academy provides a Master Program on Political Science (Central Asia), various training and research activities.

It is designed to promote and enhance the principles and values of the OSCE in the Central Asian region and it is strongly embedded in the wider Central Asian academic and political context. As a regional centre for post-graduate education, capacity building, research and regional dialogue the Academy offers a demanding program.

This year, in December 2007, the OSCE Academy will celebrate its 5th anniversary and we are proud to have by now an alumni network of already 100 graduates.

The Academy provides a regional and international public forum for professionals and students in the spirit of co-operation in the areas of international relations, comprehensive security, democratization, the rule of law and human rights. It also supports the exchange of information and scientific co-operation and establishes regional networks of professionals and researchers.

The OSCE Centre in Bishkek will continue to cooperate closely with the OSCE Academy also in the years to come.



Markus Mueller

Chairman of the Board of Trustee
Head of OSCE Centre in Bishkek



Introduction

In 2007 the OSCE Academy in Bishkek celebrates the fifth anniversary since its establishment. In these five years the Academy has become a highly visible regional project of the OSCE in Central Asia covering a graduate program in political science, training activities and regional embedded research projects. The successful implementation of the OSCE Academy was made possible with the strong commitment of the donor community, our partner institutions and the OSCE. We would like to take the opportunity to thank all involved stakeholders for their generous support and consistent engagement for the OSCE Academy.

The following Annual Program 2008 is intended to provide you with an insight into our activities in 2007 and plans for the forthcoming year in all three dimensions of our program (MA program, training and research) including our budget projections.

The overall financial situation of the Academy has been consolidated over the last two years since we benefit from the Unified Budget of the OSCE covering partly our general support costs and the MA program. However, the Academy needs additional funding for our training activities and we would like to take the opportunity to present some of our not funded projects in 2007 and 2008 for your kind considerations.





The MA Program Political Science (Central Asia) experienced a fundamental reform in 2006. Based on the lessons learned during the previous years, the academic management of the Academy with approval of the Board of Trustees implemented a new design of the MA Program with the 2006/2007 class with 25 students from all the five Central Asian states, Afghanistan, Norway and Poland graduating in October. With more than 500 valid applications for the 2007/2008 class from the region the MA program has retained its visibility and popularity among students in Central Asia. The 2007/2008 class consists of 23 students from Central Asia.

In 2007 the training schedule of the OSCE Academy adapted to a slightly slower pace than in 2006. The OSCE Academy continued its co-operation with the Raoul Wallenberg Institute (Sweden) and ODIHR offered with the OSCE Academy the first election observation trainings for CIS citizens at the OSCE Academy in Bishkek in November 2006 and June 2007. Additionally the Journalism School "Media and Governance" continued throughout the year.

Last but not least, the OSCE Academy strengthened its research profile and capacity in the region with the first major project on Legal Aspects of Border Management. Since 2006 the OSCE Academy regularly hosts scholars conducting research on the region and at present the Academy organizes the Oral History Project of Independent Tajikistan.

Again, we would like to express gratitude to the donor community for their strong support of our activities.

I. Training

2006 saw a significant extension of the training program due to the increased attention to the political situation in Central Asia. The OSCE Academy organized and conducted **16 major regional training courses in 2006** with a budget of almost € 350.000 (about € 200.000 more than initially projected). As already indicated in the previous reports, the training component of our activities in 2007 will be on the same level as the initial projections back in 2005 with some € 150.000. However, the training part of our activities is the **more flexible** one compared to the MA program and the research which are based on a long term funding therefore we can organize training modules on demand and if additional funding is available.

The OSCE Academy co-operated in previous years with the **Raoul Wallenberg Institute of Human Rights and International Law (RWI)** on intensive bi-annual Human Rights Training courses. The evaluation of these training modules was very positive. Therefore RWI and the OSCE Academy continue their co-operation in 2007 and 2008 with two training courses on **Human Rights and Capacity Building in Central Asia**.

ODIHR conducted with the Academy as an implementation partner two CIS Election Observation Trainings in Bishkek 2006 and 2007 with the next one scheduled for October.

Next to its role as a regional implementation partner for projects with external funding the OSCE Academy organizes a set of training modules funded by the Academy's budget. In the training schedule the Academy follows a distinct approach of sustainable and frequent **focus training courses** dealing with human rights and the rule of law, journalism & governance, conflict prevention and mission preparation/ election observation training. Additionally the OSCE Academy evaluates the training activities regularly with our implementation partners.



In 2008 the OSCE Academy will continue its highly successful Journalism School "**Media & Governance**". This journalism school which is organized in co-operation with the Swiss based Media4Democracy Network consists of four separate modules which will take place between February and December 2008. In addition to the training modules at the OSCE Academy in Bishkek the journalism school has a distant learning

component throughout the entire year. The projected budget for the four modules in 2008 is € 80.000. While half of the budget will be covered by the Unified Budget the Academy still looks for additional funding of € 40.000.

Although the conflict prevention training at the OSCE Academy, which is conducted with the Austrian Institute for Integrative Conflict Transformation and Peacebuilding (IICP), was highly acclaimed by participants and trainers, IICP and the OSCE Academy would like to reorganize the training in a more sustainable design with the objective to create a **Consultant Pool for Conflict Prevention in Central Asia**. The training consists of four separate modules to be conducted throughout 2008 for up



to 25 regional participants from Central Asia. IICP and the Academy discussed the project with various regional stakeholders and intend to co-operate with several regional agencies. The overall budget for the entire project is at € 150.000. Currently the project is not funded.

In order to strengthen regional capacity for OSCE Field Missions 2005 the OSCE Academy in co-operation with the OSCE Human Resource Department launched already in 2005 the first **OSCE Mission Preparation Training (MPT)** in Bishkek. In March 2006 the first full scale MPT took part at the Academy with 25 participants from Central Asia and in November 2006 the OSCE Academy resumed its co-operation with ASPR (Austria) to offer a crisis management training which followed a similar concept to the MPT. The OSCE Academy intends to conduct the next Mission Preparation Training in the second half of 2008 provided that funding is available. The projected budget for the two weeks intensive trainings which includes elements such as mine awareness, four wheel drive, radio communication and mission administration, sums up to € 41.471.

As in 2007 the OSCE Academy would like to continue its training on **Idea Development, Communication and Network Building**. The overall goal of the program is to assist in capacity development within public administration and civil society in the field of communication, development and realization of ideas, and the formation of networks. The training program thereby aims to strengthen awareness of public information and communication, strategy development and implementation as well as regional cooperation. Additionally, the course would enable participants to function as multipliers and pass on their knowledge to colleagues. At present the training is not funded, the projected budget runs at € 24.872.

II. Master of Arts in Political Science (Central Asia) Program

II. 1 General Remarks

The fourteen-month **Master of Arts in Political Science (Central Asia) program** is open for up to 25 **students from Central Asia**, as well as a limited number of students from out of the region. The Master Program was inaugurated in February 2004 with a pilot course; starting in September 2007, the 5th class has enrolled in the program. Entry to the Master Program is **highly competitive**: all eligible candidates should have completed an academic degree with high grades and have to pass a rigid **admission procedure** including a personal interview. In the selection of the applicants, an independent admission committee considers, alongside the general **academic qualifications**, the **regional balance** and the **gender equality**. The MA Program is **free of any tuition fees** and the Academy follows a strict **policy of equal opportunities** by providing a **grant** for all students for their modest living costs in Bishkek. A grant contract is signed with every student at the beginning of the academic year. The grant is divided and paid out in monthly instalments of €150 and an additional housing allowance for out-of-town students. Financial support of €15 per child is offered to students with children; single parents receive additional **childcare** financial support on special arrangement with the Academy's administration. The Academy covers travel expenses inside Central Asia to and from Bishkek. All students receive a **medical insurance**.

The OSCE Academy is licensed by and accredited with the Ministry of Education of the Kyrgyz Republic.

The Class of 2006–2007 MA Program included 26 students (16 females and 10 men) from all five Central Asian countries, Afghanistan, Norway and Poland. As of mid August, the MA class of 2006–2007 completed two semesters of the program in accordance with the schedule below. Overall performance of the class was satisfactory, with most of the regular teachers and lecturers remarking about the higher overall quality of students in comparison to previous classes. Currently the students are concluding their obligatory internship and prepare their MA thesis which is due in late September. Internship placements include — similar to the previous year — three assignments at the OSCE Secretariat in Vienna, supported by the Academy, as well as such institutions in the region as OSCE Centers in Bishkek, Dushanbe and Ashgabat, UNDP in Kyrgyzstan and Uzbekistan, European Commission in Kyrgyzstan and Kazakhstan, IOM in Tajikistan, ODIHR office in Kazakhstan, Strategic Research Centers in Dushanbe and Almaty, the British Embassy in Kazakhstan, University of Central Asia programs in Khorog (Tajikistan) and the Foundation for Tolerance International.

The student admissions campaign for the academic program year 2007–2008 began in February, as in previous years. The Academy has received a good pool of some 500 applications and between May and July interview panels and exams took place. The Final Admission Committee convened in July and decided to invite 25 students of whom 23 finally entered the Academy's program on September 3, 2007.

Curriculum of the MA Program

The **Fall Semester** lasts from September through December (four months). Six continuous semester courses will be offered in the first semester, all of them mandatory. Students **MUST** write research papers in the two Approaches & Issues courses in the Fall Semester.

Course	Credits	Time Frame
Academic Writing and Honesty	1	Sep 3/Oct 22 & Nov 5/Dec 21
Introduction to Human Rights	2	
Contemporary History & Politics of Central Asia	2	Sep 3/Oct 22 & Nov 5/Dec 21
Qualitative/Quantitative Research Methods	3	Sep 3/Oct 22 & Nov 5/Dec 21
Approaches & Issues in International Relations	3	Sep 3/Oct 22 & Nov 5/Dec 21
Approaches & Issues in Political Theory	3	Sep 3/Oct 22 & Nov 5/Dec 21
Colloquium	1	Sep 3/Oct 22 & Nov 5/Dec 21
Total GPA credits in the Fall Semester	15	

Additionally, one modular course is offered in the first semester.

Module	Credits	Time Frame
Prevention, management and resolution of conflicts	1	Oct 22/Nov 2
Total Modula credits in the Fall Semester	1	

Students will earn **16 credits** in the Fall Semester.



The **Spring Semester** lasts from January through May (four months). Four continuous semester courses will be offered in the second semester, out of which **TWO are chosen** individually by students. Students **MUST** write research papers in both courses of their choice. The actual list of the continuous courses offered for a given Spring Semester is open for variation and will be planned each year.

Course	Credits	Time Frame
Topics in Comparative Politics: Processes and Institutions	3	Jan 14/Mar 3 & Mar 10/May 9
Topics in Comparative Politics: Comparative Political Development	3	Jan 14/Mar 3 & Mar 10/May 9
Topics in Political Theory: Political Islam	3	Jan 14/Mar 3 & Mar 10/May 9
Topics in International Relations: Development Studies & Political Economy	3	Jan 14/Mar 3 & Mar 10/May 9
Total GPA credits in the Spring Semester	6 out of 12 offered	

Additionally, five modular courses are offered in the second semester. Attendance in all is mandatory.

Module	Credits	Time Frame
The OSCE	1	Jan 28/Feb 8
Peace & Security Challenges in Central Asia	1	Feb 18/Feb 29
Sustainable Development: Economic, Social & Environmental Aspects	1	Mar 10/Mar 21
Democratization	1	Apr 7/Apr 18
Mission Preparation Training	1	May 12/May 23
Total Modular credits in the Spring Semester	5	

Students will earn **11 credits** in the Spring Semester.

Summer Semester lasts from June through October (five months). During the third semester students will be fulfilling their internship assignments and writing their graduation theses (both are mandatory).

Assignment	Credits	Time Frame
Internship (min. 2 months)	3	June through August
Graduation Thesis	6	June through October
Total Credits in the Summer Semester	9	

Students will earn **9 credits** in the Summer Semester.



III. Research

The research activities of the OSCE Academy gained momentum in 2006 with the publication of our first major research project "Legal Aspects of Border Management" (in Russian, Bishkek 2006, a pdf copy can be downloaded on our homepage www.osce-academy.org) in which five regional researchers with support of the OSCE Academy and under the supervision of Prof. Dr. Muratbek Imanaliev (Kyrgyzstan) presented their results. The project was conducted in close co-operation with all regional stakeholders such as the BOMCA project.

Since July 2006 the OSCE Academy prepared the Oral History Project Independent Tajikistan. While the project design and relevant academic issues were discussed in a work shop in Bishkek 2006, we inaugurated the project with a conference on March 2 in Dushanbe. The conference took place in the Training Academy for Civil Servants in Dushanbe and was chaired by the director of the Strategic Study Centre under the President of Tajikistan, Dr. Suhrob Sharipov, while the keynote speech was given by the State Advisor for Social Affairs to the President, Prof. Dr. Karomatulloh Olimov. More than 50 representatives of the Tajik Government, political parties, the Tajik Parliament and NGOs participated in the conference to discuss the Academy's project. Since April 2007 our Tajik partners in the project have started to collect interviews for the oral history archive and we expect to conclude the first part of the project in November 2007.

The lively discussion on the Tajik Oral History project has triggered interest for a similar Project on Kyrgyzstan. Therefore we have decided to organize an initial round table which took place in May 2007 to discuss the potential and the design for an Oral History of Kyrgyzstan Project. The workshop went in a fruitful brainstorming mode, where the participating scholars made important input into formulating the foci, method, and resources for organizing this research project.



IV. Budget and Financial Situation

Over the last five years the financial situation of the OSCE Academy developed unevenly. As a public foundation the Academy has received funding from three different sources: The OSCE's Unified Budget (with € 180.000 per annum since 2006), extra budgetary Contributions (EXB) by OSCE participating states and third party funding by various donor institutions and countries. While the UB and EXB funding is accounted for and reported through the OSCE's IRMA system, the third party funding requires individual reports in compliance with the specific agreements.

In 2004 and 2005 the financial situation of the Academy was highly problematic and financial constrains inhibited the implementation of various program activities. With access to the Unified Budget and generous donor support the situation improved significantly in 2006. Especially in the training part of our activities we increased our co-operation and training schedule. Therefore the 2006 budget was with € 640.000 spent significantly higher than initially projected. As for 2007 and 2008, we expect to come close to the previous budget projections of approximately realized € 480.000 spent although the overall projection for all planned activities is € 650.000.

While the MA program has received mid term financial support by a generous pledge of the Royal Danish Ministry of Foreign Affairs and the OSCE Unified Budget until 2009, the OSCE Academy still needs significant funding for its additional activities such as the training and the research as indicated in the narrative report for the training, MA program and research activities of the Academy.

EXB Pledges received in 2006 until September 2007

Donor	Pledge No. and date	Amount in Euro	Purpose	Status
Austria	11535 (19.06.2006)	€ 38.950	Crisis Management in co-operation with ASPR (November 2006)	Spent
Belgium	11461 (27.01.2006)	€ 60.000	General Support of the OSCE Academy in Bishkek	Spent
Finland	11504 (04.04.2006)	€ 99.556	General Support to the OSCE Academy in Bishkek	Spent until August 2007
Germany	11814 (18.04.2007)	€ 7.550	MA Program	Spend until 31 December 2007
Germany	11815 (18.04.2007)	€ 24.860	Training	Spend until 31 October 2007
Germany	11816 (18.04.2007)	€ 7.590	Research	Spend until 31 December 2007
Kazakhstan	TBA	€ 7.415	General Support to the OSCE Academy	Spend until 30 March 2008
Switzerland	11690 (December, 2006)	€ 29.979	General Support to the OSCE Academy	Spend until 30 November 2007
TOTAL		€ 275.921		

Third-Party Funding in 2006 until September 2007

Donor	Date	Amount in Euro	Purpose	Status
Canadian Ministry of Foreign Affairs, DFAIT	January 2006	130.972	Conflict Prevention Trainers Training (March 2006), Mission Preparation Training Follow Up (March 2006), Spring School on Human Rights for Young Lawyers	Spent and audited
SIDA	February 2006	106.628	Human Rights Training by the Raoul Wallenberg Institute (Sweden) in March and October 2006	Spent and audited
Royal Danish Ministry of Foreign Affairs	August 2006	268.287	MA in Political Science Program, 2006-2009	Until 9/2009 2006 spent and audited
TOTAL		€ 505.887		



Budget Projection 2008

1. Professional Training	Total €	Status	Funding Gap
Media & Governance Winter School (Feb. 2008)	19.665	Funded (UB)	
Media & Governance Spring School (April 2008)	19.665	Funded (UB)	
Media & Governance Summer School (August 2008)	19.665	Not funded	19.665
Media & Governance Autumn School (October 2008)	19.665	Not funded	19.665
Idea Development, Communication and Network Building (Follow up training, May 2008)	24.872	Not funded	24.872
European Integration Training Module (October 2008)	21.678	Not funded	21.678
Human Rights for Young Lawyers I (June 2008)	25.214	Not funded	25.214
Human Rights for Young Lawyers II (September 2008)	25.214	Not funded	25.214
OSCE Mission Preparation Training Central Asia (Summer 2008)	41.471	Not funded	41.471
Consultant Pool for Conflict Prevention			
Initial Workshop (Spring 2008)	39.831		39.831
Workshop 2 (Summer 2008)	39.831	Not funded	39.831
Workshop 3 (Autumn 2008)	39.831		39.831
Final Workshop (Winter 2008)	30.954		30.954
Training Assistant (1/2 position)	2.868	Funded (UB)	
Subtotal 1	262.878	Funding Gap:	220.680

2.1 Master Program 2007–2008 Class	Total €	Status	Funding Gap
Student Grants (January through October)	46.000	Partly funded	25.000
Health Insurance for students	2.000	Funded	
Visa	250	Not funded	250
Travel Expenses for students	3.390	Not funded	3.390
Supervision of MA Thesis	9.200	Not funded	9.200
Examinations and Committees	2.050	Not funded	2.050
Honoraria for Lectures (4 Modules)	5.960	Funded	
Travel Expenses for Lectures (including Room & Boarding)	5.810	Funded	
Study Material	3.515	Partly Funded	1.015
Library Material	6.000	Funded	
Internships for students (travel & additional accommodation allowance)	16.400	Not funded	16.400
Travel Expenses for Fellow (including Room & Boarding)	3.450	Funded	
Honorarium Fellow	2.400	Funded	
2.2 Master Program 2008–2009 Class	Total €	Status	Funding Gap
Student grants (September through December)	20.000	Partly funded	14.220
Health Insurance for Students	1.000	Funded	
Visa	500	Not funded	500
Travel Expenses for Students	3.390	Not funded	3.390
Honoraria for Regional Lectures	4.800	Not funded	4.800
Travel Expenses for Two Fellows (including Room & Boarding)	6.900	Funded	
Honorarium for Two Fellows	4.800	Funded	
Travel Expenses for Lectures (Module 1)	3.870	Funded	
Honorarium Lectures (Module 1)	4.000	Not funded	4.000
Admission Procedure MA 2008/2009	5.200	Not funded	5.200
Advertisement for MA 2008/2009	4.025	Partly Funded	2.000
Study Material	3.515	Not funded	3.515
Library Materials	6.000	Not funded	6.000
Events	2.000	Not funded	2.000

Course Stationary	1.800	Not funded	1.800
MA Program Supervisor	11.004	Funded	
MA Program Academic Assistant	5.736	Funded	
Librarian	3.147	Funded	
Subtotal 2	198.112	Funding Gap:	104.730
3. Conferences and Research	Total €	Status	Funding Gap
Major Research Project "Oral History"	15.950	Not funded	15.950
Two Minor Research Projects (TBA)	9.860	Not funded	9.860
Conference Service at the OSCE Academy	6.000	Partly Funded	3.000
Academic Publications	3.000	Not funded	3.000
Subscription to JSTOR	2.000	Funded	
Magazines and periodical publications	750	Not funded	750
Representation at Conferences	2.964	Not funded	2.964
Research Assistant (1/2 position)	2.868	Funded	
Subtotal 3	43.392	Funding Gap:	35.524
4. General Support Costs	Total €	Status	Funding Gap
Provision of the Academy Building (provided by the Kyrgyz Government)			
Staff Costs	76.360	Partly funded	12.380
Travel Costs	3.450	Not funded	3.450
Communication Services and Utilities	40.000	Partly funded	20.000
Representation	2.500	Not funded	2.500
Investment Costs	3.500	Not funded	3.500
Supplies	8.500	Not funded	8.500
Maintenance, floor, doors, electricity, painting, security other	3.000	Not funded	3.000
Board of Trustees Meetings (two per year)	6.000	Funded	
Contingency 3%	4.299		
Subtotal 4	147.609	Funding Gap:	53.330
Grand Total	651.991	Total Funding Gap:	366.264

Four good reasons to support the OSCE Academy

The Academy...

- ... is the only truly regional embedded OSCE project in the Central Asian academic and political context and follows a distinctive regional approach. Training, Research and Master Program are conducted in an intellectually stimulating, demanding and absorbing atmosphere generating a regional network of young professionals;
- ... runs on a long-term and well balanced cost/performance ratio as a Public Foundation with a programmatic approach to OSCE principles;
- ... complements and integrates the activities of other national/international agencies and works closely with various institutions such as the Academies of Science, Institutes for Strategic Studies, UN institutions and last but not least the OSCE Centers in Central Asia;
- ... provides a regional and international public forum for professionals in the spirit of co-operation with and security for Central Asia.





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